

## Policy Development — \$65

The WSMA state legislative program is developed and implemented with Policy Development dollars. Also coming out of Policy Development funds are WSMA activities in health education, health planning, liaison work with the Health Systems Agencies, State Health Coordinating Council, State Health Planning and Development Agency, Technical Advisory Groups, and subarea councils.

Policy Development monies pay for several initiatives with the Department of Social and Health Services: reviewing vendor agreements, negotiating fees, and monitoring and suggesting changes in regulations and programs. The costs of negotiating with the Department of Labor and Industries are also borne by Policy Development, as are the activities of the medical advisory committee to the state rehabilitation program.

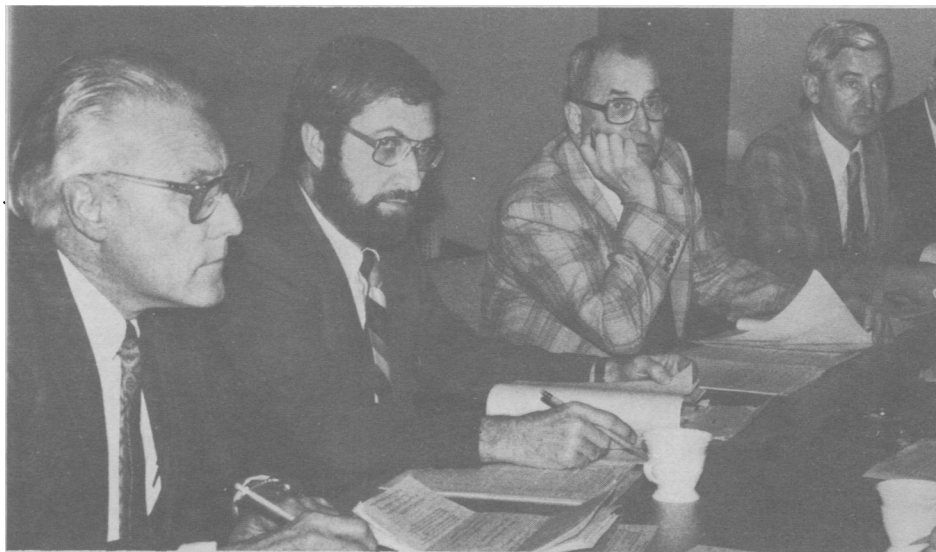
Finally, Policy Development funds underwrite the WSMA Congressional liaison program which includes monitoring and making recommendations in medical service, procedure coding, prepaid health plans and financing health care.

## Reserves — \$15

At the end of 1980, the WSMA will have \$250,000 in permanent reserves, with an additional \$50,000 earmarked for 1981.

## Internal Support — \$65

Internal Support money supports the activities of the policy-setting House of Delegates, the Board of Trustees and officers, including their travel and meeting expenses. It also pays for the WSMA Central Office in Seattle and the Olympia and Spokane WSMA offices as well as the paper, postage and taxes to keep the WSMA running. *WSMA Reports*, *The Medical Memo*, special leadership and specialty society mailings are paid for out of Internal Support funds. The annual WSMA leadership conference and the Interspecialty Council are funded with Internal Support dollars.



*WSMA Council chairmen, from left, Dr. Arthur J. Herstad, Dr. Harold R. Clure, Dr. Samuel T. Beall and Dr. Thomas D. Mahony, help set WSMA priorities.*

## Directory of WSMA Services — 1981

### Officers:

President: Charles C. Strong, M.D.,  
Vancouver  
President-Elect: Donald M. Keith, M.D.,  
Seattle  
Past-President: W. Maurice Lawson,  
M.D., Seattle  
Vice-President: Ralph A. Johnson, M.D.,  
Tacoma  
Secretary-Treasurer: Edmund W. Gray,  
M.D., Colville  
Chairman, Council on Community  
Services: Samuel T. Beall, M.D.,  
Vancouver  
Chairman, Council on Policy Development:  
Thomas D. Mahony, M.D.,  
Richland  
Chairman, Council on Professional  
Affairs: Arthur J. Herstad, M.D.,  
Bremerton  
Chairman, Council on Member Services:  
Harold R. Clure, M.D., Anacortes

**Executive Director:** (House of Delegates,  
Board of Trustees, Executive Committee,  
Officers, AMA)

Harlan R. Knudson, CAE, Seattle

**Professional Affairs:** (Medical Education,  
Grievance, Ethics, Discipline, Personal  
Problems of Physicians)

Richard F. Gorman, Seattle

**Policy Development:** (DSHS, WAMPAC,  
Congress State Legislation, Labor & Industries)

Glen Hudson, Seattle

### Legal:

Jeff Smith, J.D., Olympia during Legislative Session/Seattle

### State Legislation:

Marie Rains, Olympia  
509 East 12th, #11  
Olympia, WA 98501  
(206) 352-4848

**Community Health Services:** (Mental  
Health, Rural Health, Emergency Medical  
Care)

Glen Hudson, Seattle

**Member Services:** (Professional Liability,  
Claims Review, Practice Management)

John Arveson, Seattle

**Communication:** (Medical Memo, Western  
Journal of Medicine, Public Relations)

Jean Knights, Seattle

**Statewide Community Coordinator:**  
(Health Systems Agencies, Health Planning,  
Subarea Councils, Locations Available)

Jeanette Greenfield, Seattle

**WSMA Convention/Specialty Society Services:**

Marcia Wahlman, Seattle

### Membership:

Dianne Utecht, Seattle ☐